

Delegation trip

Energy, Mobility & Industrial Transformation — Behind the Scenes

25–27 November 2026

Concept: A three-day behind-the-scenes journey through Germany’s energy, automotive and battery value chain — from financing and critical raw materials to OEM transformation, battery systems and cell industrialization, with a practical focus on cooperation opportunities for Serbian industry.

25 NOV | FRANKFURT — ENERGY, FINANCE & CRITICAL RAW MATERIALS

Time	Activity	Operational note
04:30	Group meeting at Belgrade Airport	
06:10–08:15	Flight Belgrade - Frankfurt	
08:15–09:45	Transfer to MACS Energy & Water	Bus transfer
09:45–12:00	Meet & Greet with: MACS Energy & Water GmbH Green for Growth Fund DEG	Proposed session structure: • MACS: project origination and preparation, technical due diligence, risk allocation and routes from concept to an investable project. • Green for Growth Fund (GGF): financing for energy efficiency, renewable energy and resource efficiency through local financial institutions and direct investments; role of advisory and capacity-building support; eligibility, impact measurement and potential pathways for Serbian companies and projects. • DEG: long-term debt, mezzanine and equity for private-sector investments in developing and emerging markets; bankability, ESG standards, sponsor requirements, risk sharing and examples from Serbia, including infrastructure and renewable energy.
12:00 – 13:00	Lunch	
13:00 – 14:00	Transfer to Industriepark Höchst	
14:00 – 15:30	Vulcan Energy / Industriepark Höchst	Company briefing and site visit, with focus on integrated lithium and renewable-energy production, industrial-scale demonstration, permitting, technology risk, offtake logic and the requirements for scaling a critical-raw-material project in Europe.
15:30 – 19:30	Transfer to Wolfsburg	
19:30 - 21:30	Joint networking dinner	
21:30	Hotel check-in	

26 NOV | WOLFSBURG — OEM & MOBILITY TRANSFORMATION

Time	Activity	Operational note
09:00	Meeting point hotel lobby	
09:00 – 10:00	Transfer to Autostadt Wolfsburg	
10:00 – 11:15	Volkswagen Werk Wolfsburg — factory tour	Organised factory tour. Suggested observation points: production flow, automation, digital quality control, workforce transformation, energy and resource efficiency, and the integration of suppliers into a high-volume OEM environment.
11:15 – 12:15	VW Group “Autostadt” guided overview	Official guided format of approximately 60 minutes. Focus on the evolution of mobility, sustainability, customer experience and the Volkswagen Group’s transformation.
12:15–13:15	Lunch	Autostadt / GroupForum area.
13:15–14:00	Site visit: Autostadt / Zeithaus / brand pavilions	Curated visit, not free wandering. Recommended focus: mobility history, technology shifts, selected brand strategies and how product positioning is changing with electrification and digitalisation.
14:00–15:30	Closed VW expert session	Discussion topics: transformation of production and products; resilience of the European automotive value chain; procurement and supplier-development requirements; localisation, traceability, decarbonisation and digital capability expectations. Serbia focus: concrete entry routes for Serbian suppliers in components, engineering, software, tooling and industrial services, including qualification steps and typical readiness gaps. Invite relevant experts from Volkswagen Group Components, Procurement and Supplier Management.
15:30–16:15	AHK lecturers’ session	Energy × Mobility synthesis: renewable power, battery energy storage systems, charging infrastructure, fleet electrification and the battery/e-mobility value chain.
16:15 – 17.00	Transfer to the hotel	
17:00 – 21:00	Dinner / networking	Potential VW/regional guests.
Overnight	Wolfsburg hotel	

27 NOV | BRAUNSCHWEIG - SALZGITTER - HANNOVER | BATTERY VALUE CHAIN

Time	Activity	Operational note
07:45	Meeting point hotel lobby	
07:45 – 08:00	Transfer to Braunschweig	
08:30 – 10:00	VW Group Components Braunschweig – site visit	Battery-system production visit. Focus on how modules, electronics, thermal management, safety, testing and quality

Time	Activity	Operational note
		assurance are integrated into an industrial high-voltage battery system. Supplier lens: required process maturity, traceability, validation, cost discipline and potential entry points for Serbian component and engineering companies. Group access must be arranged directly with Volkswagen.
10:00–10:45	Transfer to Salzgitter	
10:45–11:15	PowerCo security entrance / coffee break	Participant list/IDs in advance.
11:15–12:45	PowerCo Salzgitter	Topics: cell industrialisation, production ramp-up, quality and yield, localisation of the European battery value chain, sustainability and supplier requirements. Suggested discussion: how cell manufacturing differs from module/system assembly; which inputs and services are sourced externally; and where Serbian suppliers could credibly participate in equipment, automation, electronics, software, testing, maintenance and industrial services.
12:45 –14:00	Lunch / closing discussion	Salzgitter
14:00–15:30	Transfer to Hannover	
15:30–18:00	Hannover City free time	
18:00 – 18:30	Transfer to Hannover Airport	
20:20–22:20	Direct flight to Belgrade	
22:00	Arrival Belgrade	End of the delegation trip

Key addresses

- **MACS Energy & Water GmbH:** Arnsburger Str. 64, 60385 Frankfurt/Main, Germany
- **Vulcan Energy Resources — CLEOP / Industriepark Höchst:** Industriepark Höchst, Building B 685, 65926 Frankfurt am Main, Germany
- **Autostadt / Volkswagen Wolfsburg:** Stadtbrücke, 38440 Wolfsburg, Germany (visitor access; exact group meeting point to be confirmed)
- **PowerCo SE:** Industriestraße Nord 52, 38239 Salzgitter, Germany
- **VW Group Components Braunschweig:** Exact visitor gate / group access address to be confirmed by VW host; do not route a delegation using an unconfirmed plant gate.

Added value — the story participants take home

- Frankfurt: how transition projects are financed and how critical battery material and renewable-energy models become bankable industrial projects.
- Wolfsburg: how a major European OEM is transforming production, products, technology and supplier relationships.
- Braunschweig: how battery modules/components become an engineered high-voltage battery system at industrial scale.
- Salzgitter: how Europe is building cell know-how and production capacity — and what that means for suppliers.
- Serbia angle throughout: identify concrete entry points in engineering, components, software, energy, charging, storage, services and financing rather than discussing 'cooperation' abstractly.